NOTICE OF MEETING

PALM TRAN SERVICE BOARD JULY 24, 2025

1:30 P.M. – 3:30 P.M.

PALM TRAN DELRAY BEACH HEADQUARTERS

Board Room

100 N. Congress Ave.

Delray Beach, FL 33445

Palm Tran Bus Service is available to this location via Route 2

Note:

Members of the public may attend and provide comments in-person or submit comments via phone message, e-mail, or written correspondence via mail. All comments must be received before noon Eastern Time, July 23, 2025.

If a person decides to appeal any decision made by this Board with respect to any matter considered at this meeting, he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, at his or her own expense. A copy of this agenda may be requested in another format. To request a reasonable accommodation under the Americans with Disabilities Act, please contact DeBorah Posey-Blocker at dposeyblocker@pbc.gov or 561-841-4245.

PALM TRAN SERVICE BOARD Palm Tran Delray Beach Headquarters Board Room 100 North Congress Avenue Delray Beach, FL 33445-3436 Thursday, June 26, 2025 1:30 P.M. to 3:30 PM

1. Call to Order

Meeting called to order at 1:345P.M. by Chair Mitchell

- A. Pledge of Allegiance
- B. Roll Call

Members Present

Frank Stanzione, Seat 1, Senior Citizen Representative
Kerry Rawn, Seat 2, Disability Advocate
Selva Selvendran, Seat 3, Environmental Advocate
KaShamba Miller-Anderson, Seat 4, Elected Municipal Official of a Municipality
Jim Gibbs, Seat 5, Business Community Representative
Donté Mickens, Seat 6, Representative with Multicultural Experience
Carolyn Hmara, Seat 7, Senior Citizen Representative
Brandon Williams, Seat 8, Certified Paratransit User
Carmencita Mitchell, Seat 9, Regular Fixed Route Bus Rider/Chair
Joey Acevedo, Seat 10, Fixed Route Bus Operator/Vice Chair
Dennis Martin, Seat 12, Representative with Extensive Paratransit Experience

Members Absent

Tricia Hallison-Mischler, Seat 11, Citizen-at-Large Tammy Jackson-Moore Seat 13, Resident of the Glades/Lakes Region Area

2. Motion to Adopt the Agenda for June 26, 2025

Chairwoman Mitchell requested a motion to adopt the agenda for June 26, 2025. Motion made by Mrs. Hmara and seconded by Mr. Acevedo the motion was approved unanimously.

3. Motion to Approve Minutes for May 22, 2025

Chairwoman Mitchell requested a motion to approve the Minutes for May 22, 2025. Motion made by Mr. Acevedo seconded by Mrs. Miller Anderson. The motion was approved unanimously.

4. Safety Message/Briefing

The Safety Message was presented by: Charles Hall, Senior Manager Safety/Training and Compliance . The June Safety Message was 'Maintain Safe Following Distance'

5. Comments from Palm Tran's Service Board Chair

Chair Mitchell welcomed all to the meeting mentioning the robust turnout, she also acknowledged the dignitaries from Riviera Beach in the audience. Chair Mitchell gave a brief synopsis on the many events she attended and the event that stood out the most was Council Woman Kashamba Miller-Anderson receiving the 2025 Leadership Excellence Award was honored by board members with beautiful flowers.

Mayor Lawson of Riviera Beach gave thanks and praise to Council Woman Kashamba Miller-Anderson for her work in the community,

6. Comments from Executive Director, Ivan Maldonado

Executive Director Ivan Maldonado welcomed all to the June PTSB Meeting and provided an update on what has been going on at Palm Tran.

2025 Governor's Hurricane Conference

- Held at Palm Beach County Convention Center from May 11-15.
- Tours offered using a Palm Tran fixed-route bus.
- Attendees traveled to the Emergency Operations Center (EOC), and the South Florida Water Management District.
- The Public Relations team kicked off the tour welcoming passengers and explaining Palm Tran's hurricane procedures during a storm.

Bus Bridge – Downed Power Lines

- Palm Tran provided a bus bridge on **May 23** to provide support after severe thunderstorms caused powerlines to fall on Tri-Rail tracks.
- Tri-Rail services were suspended between Lake Worth Beach and West Palm Beach Tri-Rail Stations.
- Palm Tran Deployed 3 buses, transporting over 500 passengers between stations.

Greenprint Gathering

 Healthier Delray Beach and the Get Your Green On community invited Palm Tran to celebrate the 10-Year Anniversary of Get Your Green On campaign. • The event took place on **May 28** during Mental Health Awareness Month at Pompey Park in Delray.

Jupiter Farms Elementary Career Day

- On May 28 Palm Tran attended Jupiter Farms Elementary School for Career Day.
- Students were invited to board the bus and hear about Palm Tran services and career opportunities.

Palm Tran at FPTA/FDOT/CUTR Summit

- Palm Tran employees attended the 2025 FPTA/FDOT/CUTR Professional Development Workshop & Transit Safety and Operations Summit.
- The summit took place from **June 9-11** in Tampa, Florida.
- Palm Tran's Senior Manager of Performance Management, Jimilla Hicks, and Manager of Equal Employment Opportunity, Lina Aragon presented.
- Brooke Samman, Palm Tran's Manager of Service Planning & Scheduling, graduated from the FDOT Transit Immersion Leadership Experience (TILE) during the conference.
- TILE is a 12-month program that provides FDOT and emerging transit agency leaders the opportunity to gain valuable experience and knowledge associated with how their partner agencies work.

Juneteenth Tour

- Palm Tran's Marketing and Government Affairs Manager, Jennifer Kasongo, Bus Operator, Mary Wright, and Operations Supervisor Julio Valega attended the annual Juneteenth Tour on **June 16**.
- Organized by Palm Beach County Community Services, the tour transported over 30 people across Palm Beach County using Palm Tran's Black History Month wrapped bus.
- The bus visited the Spady Museum in Delray, the Wall at Lake Worth Beach, the Urban League, the Sunset Lounge, and the 1928 Storm Site in West Palm Beach from 8 AM to 4 PM.

Dump the Pump Proclamation / Outreach

- At the June 3 Board of County Commissioners meeting, Mayor Maria G. Marino presented a proclamation stating June 17, 2025 as Dump the Pump Day!
- Palm Tran's Marketing team conducted outreach for National Dump the Pump Day on June 17 at the Mall at Wellington Green and the Intermodal Transit Center from 7:15-9:30 AM.
- Rider's were given a \$5 discount using the code TRANSIT2025 to promote the use of the Paradise Pass app.

Administrative Ride Day

- Administrative Ride Day makes a return!
- Our teams participated in Administrative Ride Day on June 17 & 18.
- A quarterly event, Admin Ride Day is a day to encourage administrative employees to make use of our services.
- Grants the opportunity to gain first-hand rider experience.
- Employees were encouraged to take photographs of their trip, utilize Palm Tran services, and complete a survey reflecting on their experience.

New Hire: Jennifer Kasongo

- Marketing and Government Affairs Manager
- From South Africa and the Democratic Republic of Congo
- Recent graduate from Keiser University's Graduate school
- Responsible for overseeing the creation of Palm Tran's Annual Report, the Rider's Guide, and bus wraps and other marketing materials.
- Also responsible for government affairs matters, Palm Tran Service Board (PTSB) duties, and the management and maintenance of Palm Tran's image.

New Hire: Darryl Ramikssoon

- Director of Maintenance
- From the United Kingdom
- Over two decades of experience in fleet maintenance and operations
- Previous Maintenance Manager at Keolis Transit America
- Responsible for overseeing the reliability, safety, and performance of Palm Tran's fleet, directing, coordinating and maintaining fleet and facility maintenance management, and preventative maintenance plans and programs in accordance with the FTA and FDOT guidelines, among many other duties.

7. Assistant County Administrator Todd Bonlarron

Not Present

8. Committee Reports

A. PTSB Paratransit Subcommittee

Ron Jones gave report on the Paratransit Subcommittee meeting held June 12, 2025, he stated that a review was done of statistics for Palm Tran Connection.

9. Information Items

A. PMO Performance Ridership Update

Edwin Bonilla, Transit Performance Analyst reported on May 2025 performance report.

B. Public Comment on Information Items 9A

None

10. Public Comments (General)

Lucy Lucito – member of the Braille Club and Light House for the Blind gave her appreciation for the services provided by Palm Tran Connection.

Nicole Fincham-Sheehan – from the Office of Equal Opportunity gave appreciation for the service provided by Palm Tran Connection.

Steven Aboka – part of the Braille Club. What is the Go Glade system? Chair Mitchell responded with it is an On Demand service provided to the Western communities of Palm Beach County. Are the number of days to book trips going to change? Staff responded with no it will remain as is.

Carolyn Lapp – founder and Director of the Florida Outreach Center for the Blind, sincerely appreciates the service provide by Palm Tran Connection and how instrumental it is to her and her constituents.

Dennis Stevenson, has concerns about reduction of service and fare increase for paratransit. Palm Tran has allowed him to work the last 9 years. Staff responded to his concerns.

Lisa Stellar - Executive Director of the Lighthouse Center for the Blind, thanked the Board and Palm Tran staff for the service they provide for the blind community. Suggested that a focus group for the Transit Master Plan to engage all in the process.

Rod Guros, avid paratransit user stressed how important the service is to the blind community.

11. Customer Service Report

Jeff McGregor gave update on commendations and complaints for the month of July.

12. Board Member Comments

Frank Stanzione, Thanked everyone for coming out.

Kerry Rawn - Thanked all.

Selva Selvendran - Appreciates the discussions being had between staff and the public- Thankful for all

KaShamba Miller-Anderson - Thanked everyone for coming out.

Jim Gibbs - thanked Mr. McGregor for his report.

Donté Mickens - Thanked members of staff and the public for coming out Carolyn Hmara - Thanked Mr. Williams for being a part of the board.

Brandon Williams - Thanked all for being able to be a part of the board, today is his last meeting heading back home to Colorado

Carmencita Mitchell - Thanked Mr.Selvendren for his vote of confidence. Will miss Mr. Williams, praised Mr. Acevedo for all he does.

Joey Acevedo - Thanked Mr. Williams for being a part of the board, sad to see him leave. Acknowledged two staff members. Thanked all for coming out. Dennis Martin - Thanked Mr. Williams for being a part of the board, thanked Palm Tran Staff and the public for coming out.

13. Adjournment

Mr. Stanzione makes motions for adjournment.

Mr. Acevedo seconds the motion.

The meeting was adjourned at 3:25 PM.

	Date
Carmencita Mitchell, Chair	
	Date
Joey Aceyedo Vice Chair	

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PALM TRAN

SAFETY MESSAGE
JULY 2025

"See Something, Say Something"

It is imperative that we each do our part to help maintain a safe environment for ourselves, our coworkers, and the passengers we serve. Stay alert, remain aware of your surroundings, and report any suspicious behavior or activity immediately.





Workplace badge entry systems are in place for a reason. They help:

- Identify authorized personnel
- Prevent unauthorized access
- Enhance overall workplace safety

To support these safety protocols:

- Always use your badge when entering any Palm Tran facility, including the employee parking lot.
- "Piggybacking" which is entering behind another vehicle without badging in, is strictly prohibited.
- Your badge is considered part of your uniform and must be worn and visible at all times while on property.

Additionally, all personal deliveries (such as food, clothing, packages, etc.) must be directed to the main lobby security desk. This helps avoid unauthorized individuals gaining access to secured areas. Safety is everyone's responsibility. If you see something, say something.

Palm Tran Service Board Meeting (PTSB)



Carmencita Mitchell
Chair







PBC Transportation Master Plan







Fourth of July Coffee & Donuts





Governmental Center Intern Tour







Back to School Outreach





Palm Tran

Countywide Transportation Master Plan (CTMP)





Palm Tran

ELT New Employee Orientation Luncheon





Palm Tran

PRSA SunCon25 Conference







Community Health & Mobility Exposition











Feed Your Mind Team PBC Tour







To provide access to opportunity for everyone; safely, efficiently and courteously







Palm Tran Administrative Offices

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DeBorah Posey-Blocker

Service Board Liaison

Palm Tran Service Board Members

Carmencita Mitchell, Chair

Seat 9 - Regular Fixed Route Bus Rider

Joey Acevedo, Vice Chair

Seat 10 - Fixed Route Bus Operator

Frank Stanzione

Seat 1 - Rep. with Transportation Experience

Kerry Rawn

Seat 2 - Disability Advocate

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Tammy Jackson-Moore

Seat 13 -Resident of Glades/Lake Region Area

DATE: July 17, 2025

TO: Chair Carmencita Mitchell and Board Members

FROM: Ivan Maldonado, Executive Director

RE: September 21, 2025 Service Changes

Dear Chair Mitchell and Board Members,

I am writing to inform you that on Thursday, July 24, 2025, at the Palm Tran Service Board meeting, our staff will recommend and request board approval on several minor schedule adjustments to improve on-time performance and efficiency.

The proposed changes include:

- Route 1 Sunday running time adjustments
- Route 44 increase frequency from 120 minutes to 60 minutes
- Route 61 layover relocation
- Route 63 minor realignment
- Route 92 Saturday running time adjustment
- Route 94 weekday frequency adjustment after 7PM

As per Resolution No. 15-0893 Section 9 (a), the proposed changes to Route 1, 44, 61, 63, 92, and 94 are not considered major fixed-route adjustments, since they do not exceed the 25% total route-miles threshold. Therefore, a public hearing or equity analysis is not required.



Agenda

- May 2025 Service Change Update
- Proposed September 2025 Service Changes



May 2025 Service Change Results

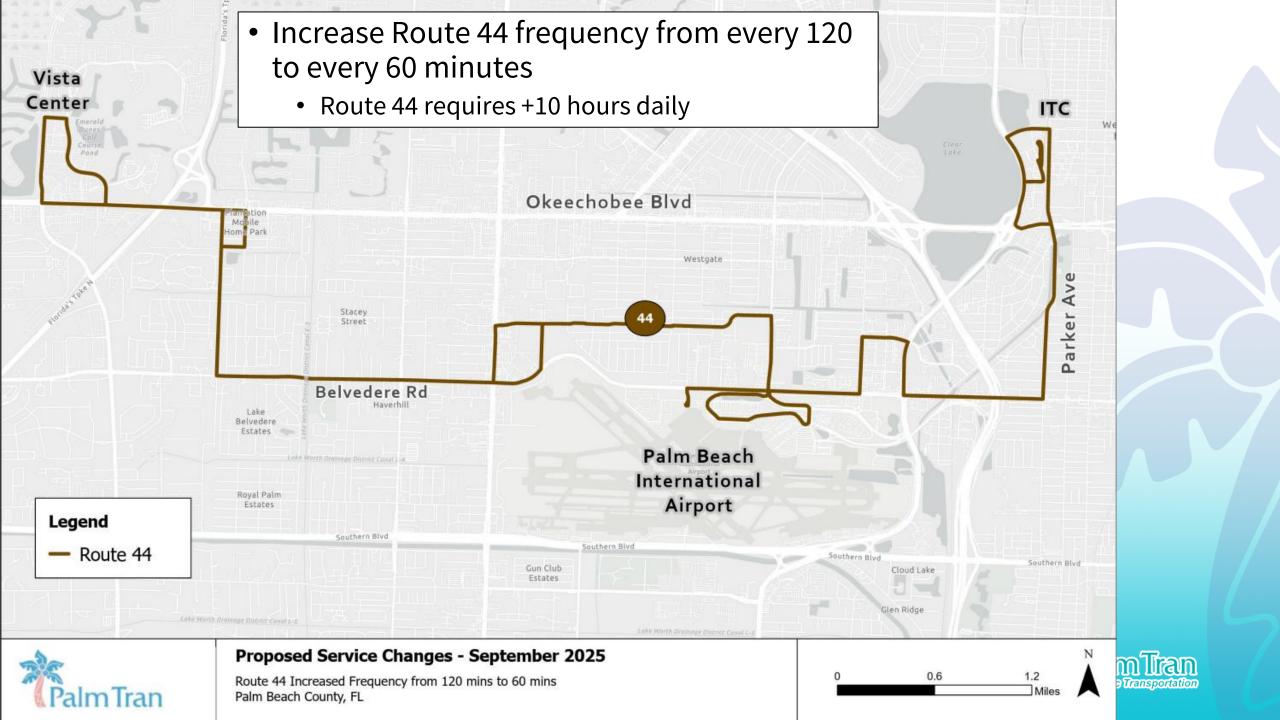
ROU1	'E Directions		Time mance	SCHEDULE IMPROVEMENTS				
		1/12/25-5/17/25	5/18/25-7/15/25					
4/7:	VA Med. Ctr → Melaleuca Ln. → BB Mall via Haverhill Rd. and Lawrence Rd.	62%	83%	Weekday running time adjustments				
33	Gardens Mall → Cross County Plaza via Australian Ave. & Palm Beach Lakes Blvd.	66%	83%	Daily running time adjustments				
60	ITC → River Bridge Centre via Parker Ave., Summit Blvd., Kirk Rd., & Purdy Ln.	77%	90%	Weekday running time adjustments				
73	Boynton Beach Tri-Rail → Bethesda Hospital via Boynton Beach Blvd.	72%	84%	Weekday running time adjustments				
80	Delray Square → Plaza at Delray via Lake Ida Rd. & SW 4 th Ave.	59%	64%	Daily running time adjustments				
88	Lakes of Delray → Plaza at Delray via Jog Rd. & Linton Blvd.	73%	76%	Weekday running time adjustments				
91	Sandalfoot Square → FAU via Glades Rd.	70%	79%	Weekday running time adjustments				
92	Sandalfoot Square → Camino Real via Palmetto Park Rd.	82%	93%	Weekday/Saturday running time adjustments				
94	Boca Raton Tri-Rail → Camino Real via FAU/20 th St.	54%	62%	Saturday/Sunday running time adjustments				

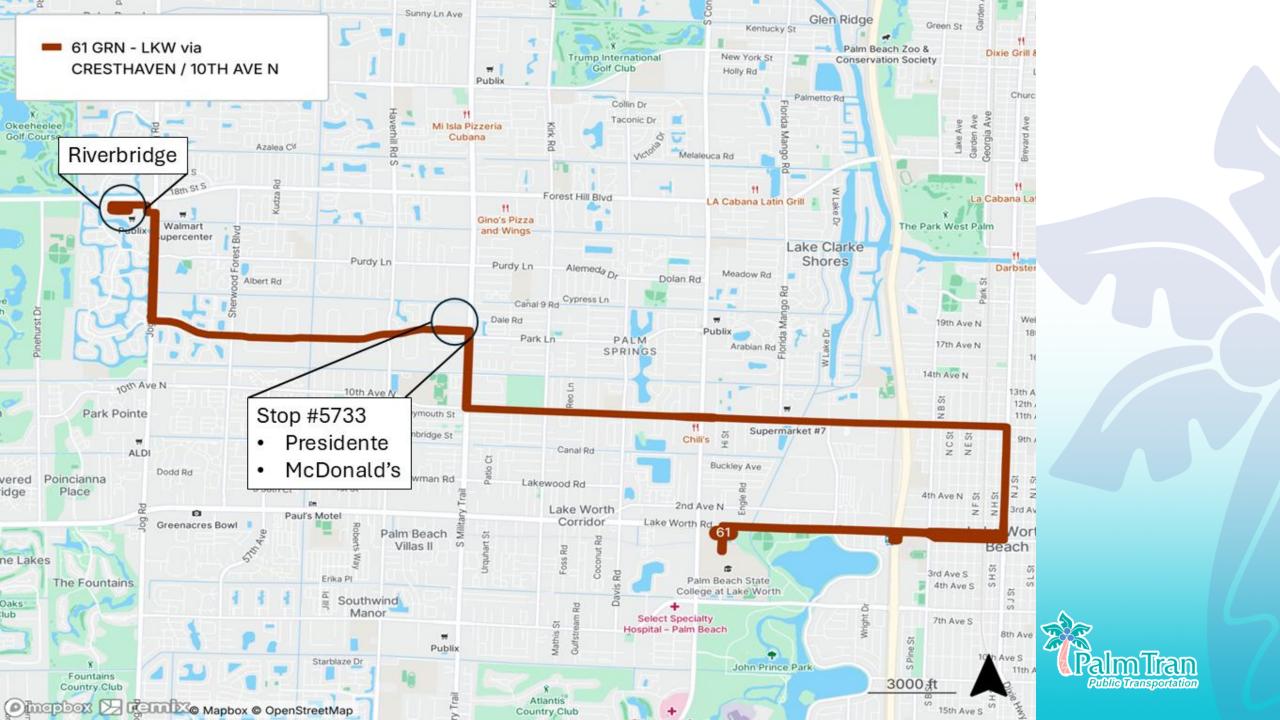
Overall OTP for June 2025:

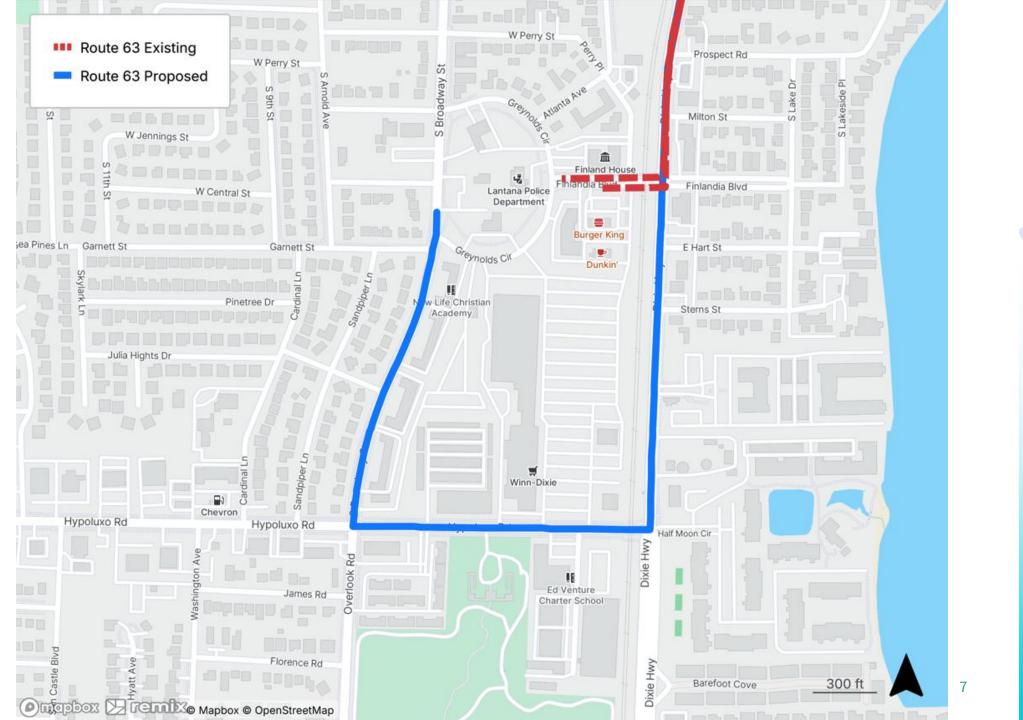
84%

Proposed Service Changes

Route Number	Directions	Changes	Reason (No impact on Connection services)
1 Sun.	Gardens Mall → Camino Real via US-1	Add 8:10 AM SB trip from ITC	Improve ridership
44 	ITC→ Vista Center via Belvedere and PBIA	Add block/Improve daily frequency to 60 minutes	Improve ridership
61	Greenacres → Lake Worth via Cresthaven and 10 th Ave N	 Move layover location from Riverbridge to Stop #5733 (Cresthaven at Military) 	 Operational challenges with laying over at Riverbridge
63	Lantana → Vista Center via Lantana Rd. and Jog Rd.	 Adjust route alignment to utilize Hypoluxo Rd and Broadway to Lantana Town Hall instead of Central Blvd 	Operational/safety concerns using Central Blvd
92 Sat.	Sandalfoot Square → Camino Real via Palmetto Park Rd.	 Adjust running time between Town Center Mall and Hab Center for 5:30 pm WB trip 	Incorrectly scheduled for 5 minutes instead of 10 minutes
94 Weekday	Boca Raton Tri-Rail → Camino Real via FAU/20 th St.	 Reduce frequency to every 30 minutes after 7 pm 	Adjustment to grant funding from FAU/City of Boca Raton













Purpose



The Title VI Program describes how Palm Tran is complying with Title VI requirements The Title VI Program must be updated every 3 years



(last update was 2022)

Title VI of the Civil Rights Act of 1964 states that:

"No person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance."

Title VI Requirements

General Requirements

- **✓** Title VI Notice to the Public
- ✓ Title VI Complaint Procedures
- ✓ Title VI Complaint Form
- Transit-related Title VI investigations, complaints & lawsuits
- Public Participation Plan
- Language Assistance Plan
- PTSB Membership Demographics
- **✓** Board Approval of Title VI Update
- Submittal of Title VI Update for FTA Concurrence

Fixed Route Transit Requirements

- Service Standards
- Service Policies

Requirements for transit providers with ≥ 50 fixed route vehicles in peak service + located in UZA of ≥ 200,000

- ✓ Demographic & Service Profile Maps
- **Openographic Ridership & Travel Patterns**
- Monitoring Program
- Public Engagement Process for Establishing Policies
- Service and/or Fare Equity Analyses

- Requirements per FTA Circular 4702.1B

What's Stayed the Same Since 2022?



Policies



Standards



Procedures

Policies:

- 1. Major Service Change
 - -Equity Analysis (Service and Fare)
 - -Disparate Impact
 - -Disproportionate Burden
- 2. Service Monitoring
- 3. Vehicle Assignment
- 4. Distribution of Transit Amenities

Service Standards
Minority Transit Route Analysis
On-Time Performance

Headway

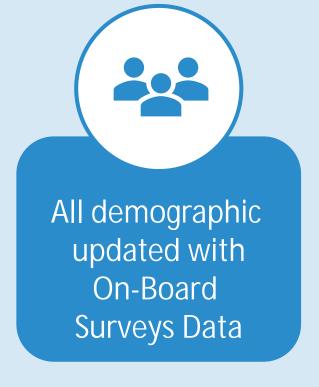
Vehicle Load

Service Availability

Vehicle Assignment

Distribution of Transit Amenities

2026-2028 Updates







Demographics

66%

Minority population in Palm Tran Ridership

14% Speaks English less than "Very Well" with Creole and Spanish prominent

23%

Population below poverty in Palm **Beach County**

Race	Percentage of Palm Tran Riders	Percentage of County Residents
American Indian / Alaska Native	<1%	<1%
Asian	4%	3%
Black / African American	60%	20%
White / Caucasian	34%	74%
Two or more Races	1%	2%

Ethnicity	Percentage of Palm Tran Riders	Percentage of County Residents
Has Hispanic/Latino Origin	26%	25%
Does not have Hispanic/Latino Origin	74%	75%

COUNTY-LEVEL HOUSEHOLD INCOME

Census Income Bucket	Percentage of County Residents*	Palm Tran Income Bucket	Percentage of Riders
Less than \$10,000	5%	Less than \$10,000	23%
\$10,000 - \$14,999	3%	\$10,000 - \$19,999	19%
\$15,000 - \$24,999	6%	\$20,000 - \$29,999	18%
\$25,000 - \$34,999	7%	\$30,000 - \$39,999	12%
\$35,000 - \$49,999	10%	\$40,000 - \$49,999	11%
\$50,000 - \$74,999	16%	\$50,000 - \$74,999	11%
\$75,000 - \$99,999	13%	\$75,000 - \$99,999	3%
Greater than \$100,000	41%	Greater than \$100,000	3%

^{*}Percentages do not equal 100%, due to rounding.

Monitoring Program

Requirement: Analyze Palm Tran's performance based on service standards and policies for Minority and Non-Minority Routes

Finding: Palm Tran is compliant for all service standards and policies:

- > On-Time Performance
- > Headway
- Vehicle Load
- Service Availability
- Vehicle Assignment
- Distribution of Transit Amenities

Based on these findings, Palm Tran is in compliance with the agency's Title VI goals for on-time performance.

Based on these findings, Palm Tran is in compliance with the agency's Title VI goals for service frequency.

Based on these findings, Palm Tran is in compliance with the agency's Title VI goals for vehicle loadings.

Based on these findings, Palm Tran is in compliance with the agency's Title VI goals for service availability.

Based on these findings, Palm Tran is in compliance with the agency's Title VI goals for vehicle assignment.

Bus Stop amenities will be placed where there is sufficient right-of-way or easement

Major Service and Fare Media Changes

No Changes in Fare or Fare Media

Major Service Changes

Equity analyses were completed for both major service changes to ensure no disparate impacts on minority or low-income populations.

2023 Service Changes Routes 20, 21, 33, and 52

2022 Service Changes Routes 20 and 49

New Service

Port St. Lucie Express (PSLX)





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Ivan Maldonado Executive Director

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DATE: July 24, 2025

TO: Chair Mitchell & Board Members

FROM: Ivan Maldonado, Executive Director

RE: May 2025 Performance Overview

The Palm Tran Fixed-Route, Connection, and GoGlades Performance Dashboards for the month of May 2025 are attached for your review.

During the month of May 2025, Palm Tran's Performance Report reflects a -3.41% decrease in overall ridership across all modes. Four (4) metrics fell below the established minimum, while the remaining twenty-one (21) exceeded the set minimum.





MAY 2025 (FY25)

FIXED-ROUTE DASHBOARD FY 2025



O 1.11
2.53
0.99
YTD
(5,913,039
<u>▲</u> 17.3
YTD
77.5%
A 7,709
• 0.13
YTD
O 2.69



MAY 2025 (FY25)

CONNECTION DASHBOARD FY 2025



Safety	Max	Target	Goal	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	YTD
Preventable Collisions per 100k Miles	2.00	1.00	0.70	0.43	<u> </u>	<u> </u>	<u> </u>	0.80	<u> </u>	0.42	<u>△</u> 1.09	0.90
Non-Preventable Collisions per 100k Miles	2.50	2.20	2.00	0.97	1.59	1.71	1.08	1.71	1.75	1.80	1.42	O 1.50
Mobility	Min	Target	Goal	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	YTD
Riders Per Revenue Hour	1.30	1.60	1.80	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u></u> 1.40	△ 1.40
Customer Satisfaction	Min	Target	Goal	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	YTD
On-Time Performance	85%	90%	92%	9 79.5%	♦ 81.1%	80.5%	80.4 %	77.8%	♦ 81.8%	♦ 80.3%	83.3%	♦ 80.6%
Mean Distance Between Failures	6,500	7,700	9,500	11,438	15,491	13,486	21,441	15,931	1 6,633	19,281	13,631	O15,916
All Customer Commendations per 1k Trips	0.70	1.00	1.30	2.09	2.08	1.94	1.89	1.74	1.64	2.21	2.13	0 1.97
	Max	Target	Goal	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	YTD
All Customer Concerns per 1k Trips	3.00	2.00	1.50	1.77	1.43	1.27	1.42	1.62	1.51	1.45	1.15	0 1.45
Reservations Call Hold Time	4:00	3:00	2:00	6 :41	8 :45	7 :48	• 10:53	9:55	6 :14	6 :57	4:41	7:44
Where Is My Ride Hold Time	4:00	3:00	2:00	2:36	2:47	△ 3:19	2:29	△ 3:12	2:27	1:57	2:24	O 2:38



MAY 2025 (FY25)

GO GLADES DASHBOARD FY2025



Safety	Max	Target	Goal	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	YTD
Preventable Collisions per 10k Miles	2.00	1.00	0.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-Preventable Collisions per 10k Miles	2.50	2.20	2.00	0.00	0.28	0.26	0.44	0.00	0.00	0.00	0.22	0.15
Mobility	Min	Target	Goal	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	YTD
Riders Per Revenue Hour	2.00	3.00	4.00	5.25	5.08	4.66	4.58	4.82	4.35	4.44	4.36	O 4.67
Total System Ridership	3,600	5,400	7,300	11,114	1 1,079	1 0,536	1 2,247	1 1,737	11,543	1 1,778	11,709	91,743
Customer Satisfaction	Min	Target	Goal	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	YTD
On-Time Performance	85%	90%	92%	93.9%	94.4%	92.8%	94.6%	93.1%	95.8%	95.2%	95.3%	94.4%
Mean Distance Between Failures	6,500	7,700	9,500	36,286	36,312	38,244	45,096	39,779	42,442	45,621	44,814	041,074
All Customer Concerns per 1,000 Boardings	3.00	2.00	1.50	0.27	0.18	0.09	0.33	0.26	0.09	0.34	0.26	0.23





To provide access to opportunity for everyone; safely, efficiently and courteously



